



**Lukhanji Municipality  
SERVICE DELIVERY AND  
BUDGET  
IMPLEMENTATION  
PLAN**

**2013/14**

**High Level  
Summary**

## **Table of Contents**

Contents.....	2
Forward by the Mayor.....	3
Introduction.....	4
The Components of the SDBIP... ..	4
MFMA Requirements – Approval of the SDBIP.....	5
MFMA Requirements – Implementation and monitoring.....	5
The SDBIP Process in Lukhanji.....	5
Operating Expenditure.....	6
Operating Income.....	7
Capital Expenditure .....	8
Service Delivery Targets and Performance Indicators.....	8
Definition of a Vote.....	9
Monitoring and the Adjustments Budget Process.....	9
Appendix 1 – Protocol for revision of SDBIP.....	10
Appendix 2 – Service Delivery Targets and Performance Indicators.....	13
Appendix 3 – Departmental Service Delivery and Tabled Budget Implementation Plan.....	23

## **SDBIP FOREWORD FROM THE EXECUTIVE MAYOR (2013/14 Budget)**

Section 69 of the Municipal Finance Management Act (MFMA) requires the Accounting Officer to develop a Service Delivery and Budget Implementation Plan (SDBIP) in accordance with National Treasury MFMA Circular No. 13. This plan, to be approved by the Executive Mayor, serves as a contract between communities and the municipality. It is a plan that contains IDP priorities and objectives, strategies, key programmes, projects and the budget and serves as a delivery mandate for Council for a particular year.

This provides the basic of measuring performance in service delivery against end-of-year targets and implementing the budget.

It has to enable the Municipal Manager to monitor the performance of Senior Managers, the Executive Mayor to monitor the performance of the Municipal Manager and for the Community to monitor the performance of the municipality.

It is essentially the management and implementation tool which sets in-year information and links each service delivery output to the budget of the Municipality, thus providing credible management in detailed plan for how the Municipality will provide such services and the inputs and financial resources to be used.

This SDBIP is also a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the Municipal Manager and for Municipal Manager to monitor the performance of all Senior Managers during the financial year. This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. This aims to ensure that Senior Managers are problem-solvers who routinely look out for unanticipated problems and solve them as soon as possible.

The Executive Mayor of the Lukhanji Council hereby approves the Service Delivery and Budget Implementation Plan for the 2013-2014 financial year.

\_\_\_\_\_  
**COUNCILLOR N MAKANDA**  
**EXECUTIVE MAYOR**

\_\_\_\_\_  
**DATE**

\*\*\*

## **Introduction**

The Lukhanji Municipality in terms of the Municipal Finance Management Act (MFMA), Lukhanji must produce a Service Delivery and Budget Implementation Plan (SDBIP) for the 2013/14 financial year.

The SDBIP is defined in chapter one of the MFMA as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget.

The SDBIP works similar to a business plan and becomes an integral part of the financial planning process. Lukhanji's SDBIP was prepared in parallel with its budget process. It is the connection between the budget and management performance agreements. The SDBIP contains detailed information concerning how the budget will be implemented through cash flow forecasts and numerous service delivery targets and performance indicators.

The Lukhanji SDBIP consists of two documents. A high level summary of the detailed plan is contained in this summary document and detailed monthly budget projections and quarterly performance indicators are contained in the estimates annexure document.

## **What does the SDBIP do?**

MFMA circular 13 from National Treasury outlines the concept of an SDBIP. In essence the SDBIP is to be viewed as a contract between the administration, the council and the community expressing the goals and objectives set by the council and expressed as quantifiable outcomes that can be implemented by the administration over the financial year.

It should be a management, implementation and monitoring tool that will assist the Executive Mayor, councilors, Municipal Manager, senior managers and community. It also allows the Municipal Manager a performance monitoring tool that he can use to monitor the performance of the senior managers. The MFMA requires that the performance objectives within the SDBIP linked directly to the performance agreements of each senior manager.

The SDBIP should be seen as a 'layered' plan. Only the top layer is included in this document and made public at council, however, the budget and performance targets should be broken down into smaller targets that are set for middle-level and junior managers. Each directorate should produce their own SDBIP that in turn will roll up into the high level municipality's SDBIP.

## **The SDBIP Components**

As outlined in MFMA circular 13, the SDBIP is made up of five necessary components. These components are:

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each "vote"
3. Quarterly projections of service delivery targets and performance indicators for each "vote"
4. Ward information for expenditure and service delivery
5. Capital works plans.

The SDBIP is the link between organizational performance and the budget. It provides a means of to measure cost 'effectiveness' by linking the inputs (budget Rand) to the service outputs and outcomes. Budgetary control and performance monitoring combine to measure the cost effectiveness of delivering service to the community.

## **Approval of the SDBIP is a MFMA requirement**

Per chapter 8 of the MFMA, the Accounting Officer must submit a draft SDBIP to the Executive Mayor within 14 days of the budget being approved by council. In addition, drafts of annual performance agreements required by the Municipal Systems Act must also be delivered to the Executive Mayor.

Per chapter 7 of the MFMA the Executive Mayor must "take all reasonable steps" to ensure that he approves the SDBIP within 28 days and then makes it public no later than 14 days after that.

## **Implementing and Monitoring of SDBIP is required**

Chapter 7 of the MFMA sets out the duties and responsibilities of the Executive Mayor. Section 54 specifically sets out responsibilities in regard to budgetary controls and early identification of financial problems.

The Executive Mayor receives budget monitoring reports from the Accounting Officer under sections 71 and 72 of the MFMA. Once received the Executive Mayor must check whether the budget is being implemented in accordance with the approved SDBIP.

If it is decided to amend the SDBIP, then any revisions to the service delivery targets or performance indicators must be made with the approval of council following approval of an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

Once approved, the revised SDBIP must be promptly made available to the public.

## **The SDBIP process in Lukhanji**

The revision and development of the 2013/14 SDBIP in Lukhanji started in July of 2012. The production of the SDBIP was coordinated from the IPED Directorate; however, all directorates were involved in its development.

This is the fourth SDBIP produced within the Lukhanji Municipality and as such it must still be viewed as the beginning of a learning process. Each year should see improvements to this process and the usefulness of the document.

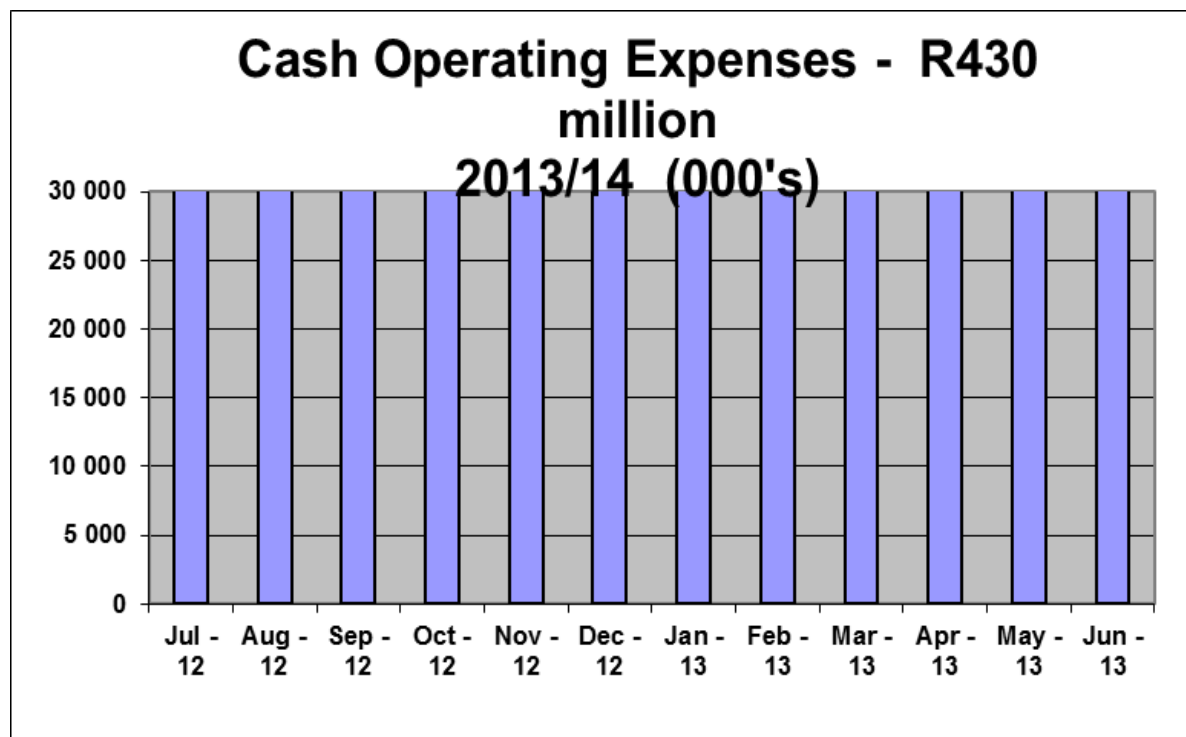
This summary contains high level summaries of revenue and expenditure forecasts. The detail estimates are contained in the estimates annexure.

## Operating Expenditure

The annual operating budget for the 2013/14 has been broken down into monthly projections using the trends from previous years and applying them to each line item within the budget.

The projections in the estimates annexure are shown by department.

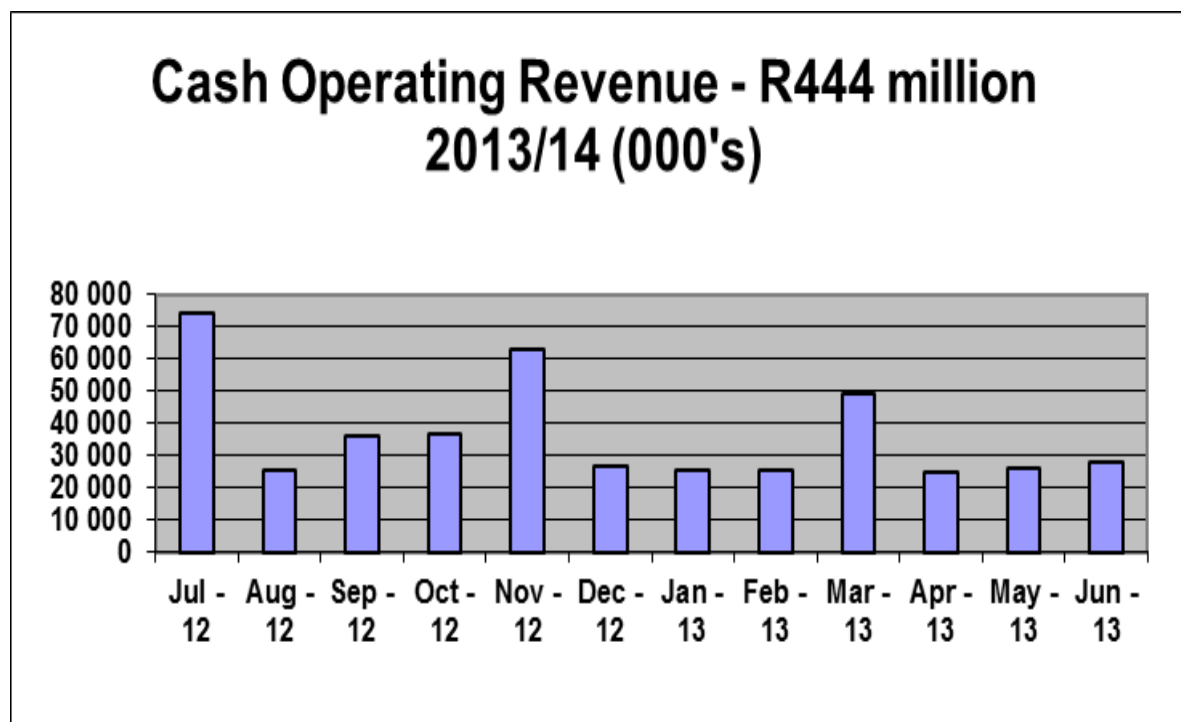
The use of previous year's trends for the operating budget was thought to be the most reliable and practical method of projecting future cash flows. This method does however have risks including: 1) building undesirable trends into the plan; 2) any extraordinary events in the past may skew the past trends in ways that may not be repeated; and 3) estimates are based on percentage per month and do not take into account any over or under spending on any particular account.



## Operating Income

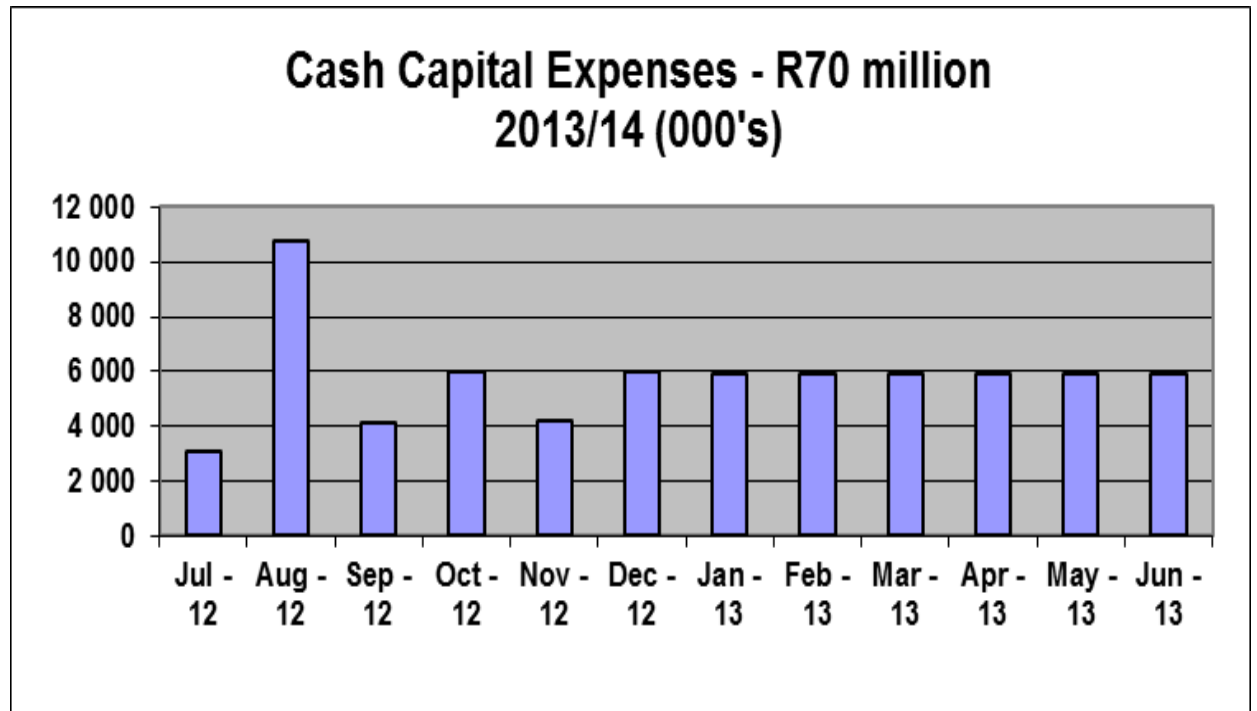
Previous year's trends have again been used to provide the estimates for the 2013/14 projections and the previous comments concerning the shortcomings of this method should be considered here as well. In the estimates annexure the information is shown by the national standard for showing revenue by source.

These projections are based on the estimates in the budget for the actual cash payments expected to be received in total. The National Treasury circular advises that revenue projections should show the actual cash collected rather than the amount billed (the amount billed is what the budget figure represents), however, this is a much more complex procedure as separating cash payments between current year and previous year's collections is not possible. This is an important area for which further work needs to be done. We have shown estimates based on the total cash receipts expected for that month without regard for the year in which it was billed. In practice almost all cash payments are received within 90 days of billing so the effect of prior years should be minimal.



## Capital Expenditure

As part of the 2013/14 budget process directors were required to prepare cash flow forecasts of capital expenditure and these are reported as part of the budget documentation. Directors have also been asked to provide estimated start and completion dates for the capital projects.



## Service Delivery Targets and Performance Indicators

These have been developed in conjunction with all the senior management of the municipality. A number of meetings have been held with directorates and the performance indicators and targets developed.

The targets and indicators attempt to measure a range of activities and outputs in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis.

The quarterly targets are shown in appendix 2 and the detailed targets and performance indicators are set out in the estimates annexure.



## **Definition of a Vote**

The MFMA requires that operational and capital expenditure by vote be shown in the SDBIP. The MFMA defines a vote as one of the main sections of the budget. A circular from National Treasury clarifies this further by providing details of the “Government Finance Statistics” classifications which aim to provide a consistent basis for defining a vote so that information can be gathered for comparative purposes.

The SDBIP shows the projections by directorate and GFS service classification. The SDBIP estimates annexure also includes a table for each directorate showing how each cost centre fits into the GFS service classification.

## **Monitoring and the adjustments budget process**

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the municipality’s financial position, including year end projections.

These reports have been produced in Lukhanji over the past year but the adoption of the SDBIP makes their full and regular production an absolute necessity. As detailed earlier, the Executive Mayor must consider these reports under section 54 of the MFMA and then make a decision as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability into the municipality’s finances.

In simple terms, funds can be transferred within a ‘vote’ but any movements between votes can only be agreed by an adjustments budget.

To give effect to this and other legislation requirements in the MFMA, the council was asked to approve a formal policy on budget adjustments that sets out the parameters for the transfer of funds within service delivery units.

Appendix 1 sets out a protocol for the decision making process required under section 54 of the MFMA. This protocol obliges directors to produce required information within certain deadlines.



# **Lukhanji Municipality**

## **APPENDIX 1**

### **Protocol for revising SDBIP**

**2013/14**

## **Appendix 1 – Protocol for revising SDBIP**

The Executive Mayor upon receipt of a section 71 or section 72 budget monitoring report from the accounting officer must decide whether it is appropriate to amend the SDBIP in light of the information received.

This protocol sets out the various steps that should be followed in order for the Executive Mayor to fulfill his obligations under section 54 of the MFMA.

### **Protocol**

The Financial Directorate (Budget Office) will provide the Municipal Manager with information as required under sections 71 and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10<sup>th</sup> working day of each month.

This information will show a comparison of actual performance against the planned income and expenditure that was included in the SDBIP.

### **Capital Projects**

For capital projects, each variance of plus or minus 10% or R10, 000 whichever is greater will be highlighted in the report. The Executive Mayor will then ask the Director responsible for that project for a written report covering:

- The reason for the variance
- If necessary, what corrective measures have been put into place,
- Whether the start and finish dates of the capital project need amending,
- Whether the project specification will need to be amended,
- To provide revised monthly estimates of expenditure for the project.

The director must provide the information to the Executive Mayor within one week of the request being made.

Following the receipt of these reports from the relevant directors the Executive Mayor will make one of the following decisions;

1. Note the report of the Director
2. Note the report of the Director and keep the project under review
3. Request the Director to attend a Performance Review meeting with the Executive Mayor, Municipal Manager and CFO to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting the Executive Mayor will then decide whether the SDBIP should be amended.

If it is decided to amend the capital program and SDBIP, so as maintain overall service delivery, Directors will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital program that can be implemented sooner. The financial implications of these suggestions will be assessed by the CFO and a recommendation will be made to the Executive Mayor as to which ones would be possible to proceed with. Then an adjustments budget will be prepared.

## **Operating Expenditures and Revenue**

For operating expenditures and revenues all variances of plus or minus 10% of the monthly budget forecast will be highlighted in the report.

The Executive Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements for an adjustments budget, request from Directors an explanation of all noted variances. Directors will be asked to explain whether the service delivery targets include in the SDBIP can still be achieved. The Executive Mayor will then decide whether the SDBIP should be amended in light of these explanations.

At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the 10<sup>th</sup> working day after each quarter along with the budget monitoring information for that quarter as provided by the Finance Directorate (Budget Office).

If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible Director for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put into place to ensure that the projected level of performance can be met in the future.

The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.



## **Lukhanji Municipality**

### **APPENDIX 2 Service Delivery Targets and Performance Indicators**

**2013/14**



**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

<b>PRIORITY AREA</b>	<b>IDP OBJECTIVE</b>	<b>IDP STRATEGY</b>	<b>INDICATOR</b>	<b>BASELINE</b>	<b>WEIGHT</b>	<b>MEASUREMENT SOURCE</b>	<b>BUDGET AMOUNT</b>	<b>FUNDING SOURCE</b>	<b>ANNUAL TARGET</b>	<b>1ST QUARTERLY TARGET</b>	<b>2ND QUARTERLY TARGET</b>	<b>3RD QUARTERLY TARGET</b>	<b>4TH QUARTERLY TARGET</b>	<b>CUSTODIAN</b>
Water and Sanitation	To provide water and sanitation services to the urban and rural communities within the municipal area in line with the RDP requirements by June 2017	Implementation of water operations and maintenance plan (WSP Business Plan)	Customer Satisfaction Surveys <b>(Water)</b>	Approved Budget and Business plan	10	Progress reports	R 99 885 567.00	Municipal Funds - Operation & Maintenance	Development of Operation & Maintenance Plan	Drafting of Operation & Maintenance Plan	Drafting of Operation & Maintenance Plan	Approval by Council	Implement, Monitor, Evaluate and report	Director Technical Services
			Reduction statistics from the district municipality <b>(Sanitation)</b>	Approved Budget and Business plan	10	Progress reports		Municipal Funds - Operation & Maintenance	Development, Approval and implementation of WSDP	Drafting of Operation & Maintenance Plan	Drafting of Operation & Maintenance Plan	Approval by Council	Implement, Monitor, Evaluate and report	Director Technical Services
Roads Maintenance	To maintain and/or upgrade at least 25km of road surface (Tarr + Gravel)	Effective utilization of the 3 roads unit teams to maintain all gravel roads. Appoint Contractor to provide	Number of kilometres completed	Approved Budget and Implementation plan	15	Progress reports	R22,000,000	Municipal Infrastructure Grant + Municipal Funds	25km	3.25km	9.25km	6.25km	6.25km	Director Technical Services

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTOMER
		service and purchase own Plant.												
Electricity	To facilitate supply of electricity of 2% of households by June 2014	To develop a 100% database of h/h without electricity	Database	0%	20	Database File	R 1 000.00	Ops & Maintenance budget	100% Completed File handed over to Eskom	5%	30%	65%	100%	Director Technical Services
Infrastructure Development	To maintain 540km of gravel road network in the rural areas by June 2017	Development and Implementation of a 5 year plan	Number of kilometres completed	Approved MIG Bussiness Plan	40	Km Completed	4,055,520	Municipal Infrastructure Grant	81km	20.25km	20.25km	20.25km	20.25km	Director Technical Services



**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

<b>PRIORITY AREA</b>	<b>IDP OBJECTIVE</b>	<b>IDP STRATEGY</b>	<b>INDICATOR</b>	<b>BASELINE</b>	<b>WEIGHT</b>	<b>MEASUREMENT SOURCE</b>	<b>BUDGET AMOUNT</b>	<b>FUNDING SOURCE</b>	<b>ANNUAL TARGET</b>	<b>1ST QUARTERLY TARGET</b>	<b>2ND QUARTERLY TARGET</b>	<b>3RD QUARTERLY TARGET</b>	<b>4TH QUARTERLY TARGET</b>	<b>CUSTOMER</b>
Mechanical Workshop	To provide a full maintenance repair and service function to the entire municipal fleet through the mechanical workshop by June 2017	Develop a mechanical workshop capacity plan	Full implementation of the mechanical workshop maintenance plan	Monthly Fleet Management report	5	Progress reports	To be negotiated during adjustment budget	Municipal Funds	Development, and Approval of maintenance plan & to construct new workshop area.	Drafting of basic maintenance plan	Approval by council	Implement, Monitor, Evaluate and report on maintenance plan & construct new lean-to at workshop	Implement, Monitor, Evaluate and report on maintenance plan plus provision of concrete floor and two by "High Lifting Jacks"	Director Technical Services
Waste Management	To ensure that 90% of our households have safe places to dispose of their refuse and	Refuse Disposal	Ensure that 100% of solid waste collected by the Municipality is disposed in a permitted landfill site	Landfill Site 3 x Transfer Stations		Quarterly report on the operation of the Landfill Site	Nil	Operational Budget	100%	10%	30%	60%	100%	Director Community Services

LUKHANJI LOCAL MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTODIAN
	waste by the end June 2014	Refuse Collection	Weekly refuse collection in townships and town.	Refuse collection fleet.		Monthly report on the collection of refuse	26887124	Operational Budget	100%	80%	90%	95%	100%	Director Community Services
Law Enforcement		Traffic control												Director Community Services
		Pound Management												Director Community Services
		Security												Director Community Services

LUKHANJI LOCAL MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTOMER
		Peace Officers												Director Community Services
Public Amenities		Libraries	Number of Library Material Issued	60000		Quarterly Report	N/A	Operational Budget	70 000 Library material issues	30%	20%	30%	20%	Director Community Services
			Number of pupils interacted with in Extension Programmes	7000		Quarterly Report	N/A	Operational Budget	8000 Pupils interacted with in Extension Programmes	20%	30%	30%	20%	Director Community Services
			Number of visits to Old Age Homes	60		Quarterly Report	N/A	Operational Budget	68 visits to Old Age Homes	25%	25%	25%	25%	Director Community Services

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

<b>PRIORITY AREA</b>	<b>IDP OBJECTIVE</b>	<b>IDP STRATEGY</b>	<b>INDICATOR</b>	<b>BASELINE</b>	<b>WEIGHT</b>	<b>MEASUREMENT SOURCE</b>	<b>BUDGET AMOUNT</b>	<b>FUNDING SOURCE</b>	<b>ANNUAL TARGET</b>	<b>1ST QUARTERLY TARGET</b>	<b>2ND QUARTERLY TARGET</b>	<b>3RD QUARTERLY TARGET</b>	<b>4TH QUARTERLY TARGET</b>	<b>CUSTODIAN</b>
		To provide cleaning services to cemeteries	Number of cemeteries cleaned	6 Cemeteries cleaned		Quarterly Report	N/A	Operational Budget	6 cemeteries cleaned	2 cemeteries cleaned	2 cemeteries cleaned	2 cemeteries cleaned		Director Community Services
		Parks	Approved Public Amenities Plan	Maintenance Schedule		Visual, Inspections and Monitoring of schedules	Nil	Operational Budget	Implementation of the plan	Develop a public amenities plan	Finalize the public amenities plan	Implement, monitor, review and report on the public amenities	Implement, monitor, review and report on the public	Director Community Services
		Sports Facilities	Approved Public Amenities Plan	Maintenance Schedule		Visual, Inspections and Monitoring of schedules	Nil	Operational Budget	Implementation of the plan	Develop a public amenities plan	Finalize the public amenities plan	Implement, monitor, review and report on the public amenities	Implement, monitor, review and report on the public	Director Community Services
		Community Halls												Director Community Services
Disaster Management	To provide for fire suppression	Provide fire suppression	Number of people trained	80		Reports	Nil	Operational Budget	100	25 people trained	25 people trained	25 people trained	25 people trained	Director Community

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTOMER
	services to the Lukhanji Municipality	services												Services
			Number of inspections done	20		Reports	Nil	Operational Budget	30	5 inspections conducted	5 inspections conducted	10 inspections conducted	10 inspection conducted	
Human Settlement and Land Development / Town Planning	To eradicate informal settlements and create sustainable human settlement in the municipal area by June 2017	Facilitate review of the Spatial Development Framework	Reviewed and Approved Spatial Development Framework	Identification of land parcels		Reports	N/A	DoRD&LR	Approved Reviewed Spatial Development Framework	Solicit funding for the review of the municipal SDF; Development	Procurement of Service Provider for the Review of Spatial Development Framework	Appointment of a Service Provider	Collection of information and submission of a draft SDF	Director Human Settlement and Land Development

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

<b>PRIORITY AREA</b>	<b>IDP OBJECTIVE</b>	<b>IDP STRATEGY</b>	<b>INDICATOR</b>	<b>BASELINE</b>	<b>WEIGHT</b>	<b>MEASUREMENT SOURCE</b>	<b>BUDGET AMOUNT</b>	<b>FUNDING SOURCE</b>	<b>ANNUAL TARGET</b>	<b>1ST QUARTERLY TARGET</b>	<b>2ND QUARTERLY TARGET</b>	<b>3RD QUARTERLY TARGET</b>	<b>4TH QUARTERLY TARGET</b>	<b>CUSTODIAN</b>
	To manage land use and create environmentally friendly spaces in each zone in the municipal area by June 2017	Facilitate recruitment of the building inspectors to improve land use management	Increase the number of land use applications	No. of applications received		Reports	R 200 000	Lukhanji LM	Number of Processed Applications	Assessment of Land Use information	Identification of zoning areas	Publication of Zoning Areas	Implementation of zoning scheme	Director Human Settlement and Land Development
General Valuation	To develop a credible and user friendly Valuation Roll	Engagement of service provider and facilitate compilation of property profiles.	Approved Property Valuation Roll	Publication and Production of Draft Supplementary Valuation Roll		Reports	R 600 000	Lukhanji LM	Approved Valuation Roll	Collection of information	Consolidation of information	Publication of the draft Supplementary Valuation	Approval and implementation of supplementary valuation	Director Human Settlement and Land Development

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

<b>PRIORITY AREA</b>	<b>IDP OBJECTIVE</b>	<b>IDP STRATEGY</b>	<b>INDICATOR</b>	<b>BASELINE</b>	<b>WEIGHT</b>	<b>MEASUREMENT SOURCE</b>	<b>BUDGET AMOUNT</b>	<b>FUNDING SOURCE</b>	<b>ANNUAL TARGET</b>	<b>1ST QUARTERLY TARGET</b>	<b>2ND QUARTERLY TARGET</b>	<b>3RD QUARTERLY TARGET</b>	<b>4TH QUARTERLY TARGET</b>	<b>CUSTODIAN</b>
Housing	Identify and Secure land parcels for housing development	Manage old housing stock and facilitate transfer of ownership to individual beneficiaries or households	Identification and registration of outstanding areas within Lukhanji Municipality	Number of applications and Title Deeds		Reports	N/A	DHS	Housing units registered and transferred	Collection of information	Identification of beneficiaries or Households	Submission of beneficiary or household application	Submission of beneficiary or household application	Director Human Settlement and Land Development
Housing		Facilitate development, approval and implementation of the housing sector plan	Approved Housing Sector Plan	Draft Housing Sector Plan		Reports	N/A	DHS	Approved Housing Sector Plan	Review of Housing Sector Plan	Collection of Information	Publication of Draft Housing Sector Plan	Implementation of Housing Sector Plan	Director Human Settlement and Land Development

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTOMER
Economic Development	To establish collaborations and package all resources and unlock the economic opportunities within the municipality	Review of the LED Strategy	LED Strategy reviewed for the 2013 to 2018	1. LED Strategy 2009 2. Draft Reviewed Strategy		Quarterly reports	R 250 000.00	Operational Budget	Approved Reviewed LED Strategy	Project inception and situation analysis	Vision, concept and strategic formulation	Implementation, business plan and revised strategy	Implementation of the strategy	Director Integrated Planning and Economic Development
Tourism and Heritage	To enhance development of tourism and heritage in the municipal area by June 2017	Develop and Implement Tourism and Heritage Sector Plan	Approval of Tourism Sector Plan	1. Concept on tourism and heritage in place 2. Local Tourism Organisation		Quarterly reports		Operational Budget	Tourism and Heritage Sector Plan Developed	Profiling of Local Tourism Organisation	Review of Constitution of the LTO and affiliates	Draft Tourism and Heritage Sector Plan developed	Final Draft Tourism and Heritage Sector Plan presented in Council for adoption	Director Integrated Planning and Economic Development



**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTOMER
		Develop annual programme on tourism and heritage activities	Implementation of the Annual Programme on rural and heritage activities	Chris Hani Annual Heritage Programme		Quarterly reports		Operational Budget	Development and implementation of the reviewed annual programme	Review of the annual programme	Implementation of the annual programme	Implementation of the annual programme	Implementation of the annual programme	Director Integrated Planning and Economic Development
			Local Tourism Organization Established and Terms of Reference approved						Functional and effective LTO	Development of the LTO Constitution				Director Integrated Planning and Economic Development
			Heritage Publication or booklet developed and issued			Quarterly reports		Operational Budget	Vibrant reference group with policy, booklet development with preparation	Establishment of reference group	Development and launch of the reference group	Consultation process on the workplan and calendar	Approval of the workplan and calendar for the 2014 / 2015 financial year	Director Integrated Planning and Economic

LUKHANJI LOCAL MUNICIPALITY														
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN														
KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTOMER
									s to establish a website and marketing programme on heritage sites of Lukhanji					Development
SMME Development	To ensure participation of SMME's in the economic activities of the region by June 2017	Capacity building of the SMME's				Quarterly reports		Operational Budget	To ensure a semi formal business participation of SMME's in the economic activities of Lukhanji	Awareness programmes for business	Establishment of business forum	Development of the workplan for 2014/2015 financial year	Launch of the business forum	Director Integrated Planning and Economic Development
		To provide support to Hawkers in-line with the approved informal trading policy				Quarterly reports		Operational Budget	Annual support programme for Hawkers	Establishment of hawker forum	Development of the calendar and workplan	Development and implementation of capacity		Director Integrated Planning and Economic Development

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTODIAN
Agriculture	To ensure agricultural development of the municipal area by June 2017	To develop infrastructure for livestock improvement				Quarterly reports		R117 000.00 - PDLGTA, R5 000 000.00 through Zulukama and R1 400 000 MIG	Vibrant agricultural sector with consultations and annual programmes	Formation of agricultural forum	Development of agricultural programmees		Launch of the agricultural programme	Director Integrated Planning and Economic Development
		To identify and allocate agro-processing space for agricultural products							Rezoning of agri processing areas for different type of products	Profiling of industrial sites	Development of Investment Plan	Marketing of the sites	Marketing of the sites	Director Integrated Planning and Economic Development
		To provide technical support services to the agricultural community												Director Integrated Planning and Economic

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTOMER
		y												Development
		Facilitate awareness campaigns on fishing activities												Director Integrated Planning and Economic Development
		Facilitate research and awareness on high value products in the municipal area												Director Integrated Planning and Economic Development

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

<b>PRIORITY AREA</b>	<b>IDP OBJECTIVE</b>	<b>IDP STRATEGY</b>	<b>INDICATOR</b>	<b>BASELINE</b>	<b>WEIGHT</b>	<b>MEASUREMENT SOURCE</b>	<b>BUDGET AMOUNT</b>	<b>FUNDING SOURCE</b>	<b>ANNUAL TARGET</b>	<b>1ST QUARTERLY TARGET</b>	<b>2ND QUARTERLY TARGET</b>	<b>3RD QUARTERLY TARGET</b>	<b>4TH QUARTERLY TARGET</b>	<b>CUSTODIAN</b>
Public Participation	To improve participation of target groups in the activities of the municipality by June 2017	To develop and implement annual public participation programme	Approved public participation strategy	Communication Strategy		Quarterly reports			Development, approval and implementation of the Public Participation Policy	Development of the public participation policy	Consultation processes and approval of the strategy	Implementation, monitoring and review	Implementation, monitoring and review	Strategic Executive Officer
Internal Audit	To ensure that the municipality adheres and complies with all municipal laws and regulation by June 2017	Facilitate development, monitor and implement internal controls	Adherence to municipal laws and regulations	Audit Charter, Internal Audit Plan, Audit Action Plan		Quarterly Reports		Equitable Share / Operational Budget	Full implementation of the internal audit plan	Development and approval of the internal audit plan	Implementation and reporting of the approved internal audit plan	Implementation and reporting of the approved internal audit plan	Implementation and reporting of the approved internal audit plan	Strategic Executive Officer

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTODIAN
		Develop internal controls and compliance checklist	Compliance reports developed and submitted to various departments	Nil		Quarterly Reports		Equitable Share / Operational Budget	Full implementation of the internal controls	Identification and review of the internal policies and procedures	Monitoring, reporting and review implementation of the internal controls	Monitoring, reporting and review implementation of the internal controls	Monitoring, reporting and review implementation of the internal controls	Strategic Executive Officer
Risk Management	To ensure that the institution managed its risks to ensure effective service delivery by June 2017	Establishment of risk management structures	Approved risk management plan	Draft risk management plan and policy		Quarterly reports		Equitable Share / Operational Budget	Establishment of the risk management committee	Development of the risk management committee and the TOR	Workshopping of the risk management committee	Monitoring and review	Monitoring and review	Strategic Executive Officer
		Development and implementation of risk management plan		Draft risk management plan and policy		Monthly and quarterly reports		Equitable Share / Operational Budget	Development, workshopping and implementation of the risk management plan	Development of the risk management plan	Approval of the risk management policy	Implementation, monitoring and review	Implementation, monitoring and review	Strategic Executive Officer

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

<b>PRIORITY AREA</b>	<b>IDP OBJECTIVE</b>	<b>IDP STRATEGY</b>	<b>INDICATOR</b>	<b>BASELINE</b>	<b>WEIGHT</b>	<b>MEASUREMENT SOURCE</b>	<b>BUDGET AMOUNT</b>	<b>FUNDING SOURCE</b>	<b>ANNUAL TARGET</b>	<b>1ST QUARTERLY TARGET</b>	<b>2ND QUARTERLY TARGET</b>	<b>3RD QUARTERLY TARGET</b>	<b>4TH QUARTERLY TARGET</b>	<b>CUSTODIAN</b>
Communication, marketing and Branding	To maximise participation of citizens in municipal affairs by June 2017	Intensify municipal branding, public relations through innovative communication & marketing initiative	Approved communication strategy	Communication Action Plan		Quarterly reports		Equitable Share / Operational Budget	Monitor the implementation of the marketing, communication and branding programs	Finalisation of the communication action plan and implementation	Implementation, monitoring and review	Implementation, monitoring and review	Implementation, monitoring and review	Strategic Executive Officer
Legal services	To provide the municipality with reliable legal service on continuous basis by June 2017	Establishment and capacitation of an internal legal services unit	Approved organogram	Nil		Quarterly reports		Equitable Share / Operational Budget	Establishment of the legal advisor unit and employment	Provisioning of the legal advisory services to Council	Provisioning of the legal advisory services to Council	Provisioning of the legal advisory services to Council	Provisioning of the legal advisory services to Council	Strategic Executive Officer

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTODIAN
Revenue and Debt management	To ensure that there is 10% debt in the municipal books by June 2017.	Full implementation of the revenue enhance strategy	Full Implementation of the Revenue Enhancement Strategy	NIL	15	Quarterly reports and debtors age analysis	NIL	NIL	Reduce existing debt by 10%	Development and approval of the Revenue Enhancement Strategy. Reduction of debtors by 2%	Implementation of Revenue Enhancement Strategy. Reduction of debtors by 4%	Implementation or Revenue Enhancement Strategy. Reduction of debtors by 2%	Implementation of Revenue Enhancement Strategy. Reduction of debtors by 2%	Chief Financial Officer
					10	Revenue Collection reports	NIL	Own Income	80% budgeted revenue collection	15% collection of the revenue collection target	25% collection of the revenue collection target	20% collection of the revenue collection target	20% collection of the revenue collection target	Chief Financial Officer
Expenditure and Supply Chain Management		Full Implementation of the Approved Procurement Plan	Approved Procurement Plan	Previous year's Procurement Plan	5	Quarterly reports	NIL	NIL	Approved Procurement Plan	Development, approval and implementation of the Procurement Plan	Implementation and reporting of the approved procurement plan	Implementation, review and reporting of the approved procurement plan	Full implementation, reporting and review of the procurement plan	Chief Financial Officer



**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTODIAN
		Full implementation of the Supply Chain Management Policies	Approved Reviewed Supply Chain Management Policy	Reviewed Supply Chain Management Policy	10	Quarterly reports	NIL	NIL	Approved Supply Chain Management Policy	Implementation of the Supply Chain Management Policy	Implementation of the Supply Chain Management Policy	Implementation and review of the Supply Chain Management Policy	Implementation and approval of the reviewed Supply Chain Management Policy	Chief Financial Officer
Asset Management	Ensure safeguarding of municipal assets	Implementation of approved Asset Management Policy	Approved Asset Management Policy and procedure manual	Draft asset management policy	4	Approved asset management policy and procedure manual	NIL	NIL	Approved Asset Management Policy and procedure manual	Approval and implementation of the Asset Management Policy and Procedure Manuals	Implementation of the Asset Management Policy and Procedure Manual	Implementation and review of the Asset Management Policy and Procedure Manual	Implementation and approval of the reviewed Asset Management Policy and Procedure Manual	Chief Financial Officer
			GRAP compliant fixed asset register	Fixed Asset Register	6	GRAP compliant fixed asset register and monthly reconciliations	Nil	Nil	Updated GRAP compliant fixed asset register	Updated GRAP compliant FAR. Reconciled FAR to GL	Updated GRAP compliant FAR. Reconciled FAR to GL	Updated GRAP compliant FAR. Reconciled FAR to GL	Updated GRAP compliant FAR. Reconciled FAR to GL	Chief Financial Officer

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTOMER
Budgeting and Financial Reporting	Ensure timely and accurate financial reporting as per MFMA	Preparation of financial reports	Annual Financial Statements; Mid-year performance report; Other Compliance reports	Previous year's AFS, Sec 71 & 72 reports	10	AFS, MFMA Sec 11, 71, 52, 72 & half yearly	R 200 000	FMG	Submission of AFS and Compliance Financial Reports	MFMA Sec 11, 71, 52	MFMA Sec 11, 71, 52, 72 & half yearly	MFMA Sec 11, 71, 52	AFS, MFMA Sec 11, 71, 52, 72 & half yearly	Chief Financial Officer
			Approved Municipal Budget 2014 / 2015; Approved 2013/14 Budget Adjustment	Previous year's budget and adjustment budget	10	Approved 2014/2015 Budget; Approved 2013/14 Budget Adjustment	NIL	NIL	Approved 2014/2015 Budget; Approved 2013/14 Budget Adjustment	Approved budget process plan and implementation	Implementation of the approved budget process plan	Implementation of the approved budget process plan. Submission of 2013/14 adjustment budget and 2014/15 draft budget	Implementation of the approved budget process plan. Submission of 2014/15 final budget	Chief Financial Officer

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

<b>PRIORITY AREA</b>	<b>IDP OBJECTIVE</b>	<b>IDP STRATEGY</b>	<b>INDICATOR</b>	<b>BASELINE</b>	<b>WEIGHT</b>	<b>MEASUREMENT SOURCE</b>	<b>BUDGET AMOUNT</b>	<b>FUNDING SOURCE</b>	<b>ANNUAL TARGET</b>	<b>1ST QUARTERLY TARGET</b>	<b>2ND QUARTERLY TARGET</b>	<b>3RD QUARTERLY TARGET</b>	<b>4TH QUARTERLY TARGET</b>	<b>CUSTOMER</b>
Expenditure and Liability Management	Ensure compliance with the provisions of the MFMA	Develop the expenditure management policy and procedure manual	Expenditure management policy and procedure manual	NIL	10	Approved Expenditure management policy and procedure manual	NIL	NIL	Approved Expenditure management policy and procedure manual	Develop and implement Expenditure management policy and procedure manual	Implement and monitor expenditure management policy and procedure manual.	Implement, monitor and review Expenditure management policy and procedure manual	Implement, monitor and approve reviewed Expenditure management policy and procedure manual	
	Ensure compliance with MFMA Sec 11, 65 and 66	Development of reports and payment of creditors	Timeous submission of reports and payment of creditors	NIL	10	Reports and creditors age analysis	NIL	NIL	Submission of reports and payment of creditors within 30 days	Monthly and quarterly report. Ppayment of creditors within 30 days	Monthly and quarterly report. Ppayment of creditors within 30 days	Monthly and quarterly report. Ppayment of creditors within 30 days	Monthly and quarterly report. Ppayment of creditors within 30 days	
		Development of IT internal controls	Approved disaster recovery management plan	No offsite Disaster premisses identified	30	Varification of data and backups systems	0	0	Fully Fldeged DR management plan	Develop DR Plan	Workshop Dr Plan	Submit draft too council for apporval	Approve DR Management Plan	Chief Financial Officer

LUKHANJI LOCAL MUNICIPALITY														
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN														
KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTODIAN
	To ensure that the municipality has proper IT infrastructure and equipment by June 2017	Centre coordination for the development of specification on all IT equipment	Centralized server room	Insufficient Infrastructure	30	Verification of data kept Centrally	0	0	Effective Network Infrastructure for all Municipal Users which is properly maintained	Prepare Specifications and Advertise	Evaluate and Appoint Service Provider	Carry out as per Project specifications and verification	Full implementation of Spec	Chief Financial Officer
Municipal Administration														Director Human Resources and Administration
Municipal Planning	To improve municipal planning processes with the aim of development	Implement and review IDP and Budget in line with the legislative	An approved integrated IDP and Budget Process Plan	Previous year's IDP Process Plan (2012 / 2013)		Compliance reports on the adopted IDP Review Process Plan 2014 / 2015		Equitable Share	Development, adoption and implementation of the IDP Review Process Plan	Development, adoption and implementation of the IDP Review Process Plan 2014 /	Implementation and reporting of the adopted IDP Review Process Plan 2014 / 2015	Implementation and reporting of the IDP Review Process Plan 2014 / 2015	Implementation and reporting of the IDP Review Process Plan 2014 / 2015	Director Integrated Planning and Economic

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTOMER
	g credible IDP and Budget by adhering to legislative prescripts and policies by June 2017	requirements by June 2017								2015				Development
		Annual review of the municipal IDP	Approved Reviewed IDP	Approved IDP 2012 / 2017		IDP Implementation reports		Equitable share	Approved of the Reviewed IDP (2nd Review) 2014 / 2015	Reviewed Situational Analysis report	Reveiwed Objectives and Strategies	Review and identification of Projects; Tabling of the draft 1st draft IDP to Council for adoption	Integration of the draft reviewed IDP with Sector Plans; Presentation of the final draft IDP to Council for approval	Director Integrated Planning and Economic Development

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

<b>PRIORITY AREA</b>	<b>IDP OBJECTIVE</b>	<b>IDP STRATEGY</b>	<b>INDICATOR</b>	<b>BASELINE</b>	<b>WEIGHT</b>	<b>MEASUREMENT SOURCE</b>	<b>BUDGET AMOUNT</b>	<b>FUNDING SOURCE</b>	<b>ANNUAL TARGET</b>	<b>1ST QUARTERLY TARGET</b>	<b>2ND QUARTERLY TARGET</b>	<b>3RD QUARTERLY TARGET</b>	<b>4TH QUARTERLY TARGET</b>	<b>CUSTOMER</b>
		Establishment of IDP Review Committees	Implementation of the approved IDP Framework and Review Process Plan	Approved IDP Framework 2012 / 2017		Quarterly Reports		Equitable Share / Operational Budget	Full Implementation of the adopted IDP Framework	Preparation, consultation on the review of the IDP Framework	Implementation of the adopted IDP Framework	Implementation of the IDP Framework	Implementation of the IDP Framework	Director Integrated Planning and Economic Development
Performance Management System	To manage institutional performance by developing and implementing an approved PMS Framework and Policy by June 2017	Monitor, evaluate and review municipal performance by adhering to legislative prescripts and policies for full implementation of performance	Approved PMS Framework	Approved Performance Management System Framework		Quarterly Performance Reports		Equitable Share	Development, approval and implementation of the Service Delivery and Budget Implementation Plans	Development and approval of the Service Delivery and Budget Implementation Plan 2013 / 2014; Preparation and submission of the annual performance report 2012 / 2013	Monitoring and reporting on the implementation of the performance management system	Preparation, reporting and tabling of the mid-year performance report; Monitoring and reporting on the implementation of the performance management system of the	Monitoring and reporting on the implementation of the performance management system	Director Integrated Planning and Economic Development

**LUKHANJI LOCAL MUNICIPALITY**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**KEY PERFORMANCE AREA - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

PRIORITY AREA	IDP OBJECTIVE	IDP STRATEGY	INDICATOR	BASELINE	WEIGHT	MEASUREMENT SOURCE	BUDGET AMOUNT	FUNDING SOURCE	ANNUAL TARGET	1ST QUARTERLY TARGET	2ND QUARTERLY TARGET	3RD QUARTERLY TARGET	4TH QUARTERLY TARGET	CUSTOMER
		management system										municipality		
		Establishment of PMS Committees	Quarterly performance reports developed and assessed	Approved Performance Management System Framework		Quarterly Performance Reports		Equitable Share / Operational Budget	Full Implementation of the adopted PMS Framework	Establishment of the PMS Committees in line with approved PMS Framework and applicable legislations; Alignment of the PMS Committees with IDP and Budget Committees	Implementation of the adopted PMS Framework	Implementation of the PMS Framework	Implementation of the PMS Framework	Director Integrated Planning and Economic Development



**Lukhanji Municipality  
SERVICE DELIVERY AND  
TABLED BUDGET  
IMPLEMENTATION  
PLAN**

**2012/13**

**Detailed Departmental Estimates  
Appendix 3**



SDBIP VOTES - COMPONENT 2  
 Monthly Projections of Revenue and Expenditure by Vote 2013/14

Directorate	Function (Vote)	2013/14 Cashflow Budget			July -13			August -13			September -13			October -13			November -13			December -13			January -14			February -14			March -14			April -14			May -14			June -14		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev			
Administration Services	Finance and Administration	6 146 457	0	38 552	512 205	0	38 552	512 205	0	0	512 205	0	0	512 205	0	0	512 205	0	0	512 205	0	0	512 205	0	0	512 205	0	0	512 205	0	0	512 205	0	0	512 205	0	0	512 205	0	0
Community Services	Health	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Community and Social Services	9 758 376	3 977 738	9 284 410	813 198	331 478	772 034	813 198	331 478	772 034	813 198	331 478	772 034	813 198	331 478	772 034	813 198	331 478	772 034	813 198	331 478	772 034	813 198	331 478	772 034	813 198	331 478	772 034	813 198	331 478	772 034	813 198	331 478	772 034	813 198	331 478	772 034	813 198	331 478	772 034
	Sport and Recreation	11 639 397	5 000 000	5 214 150	989 950	416 667	434 513	989 950	416 667	434 513	989 950	416 667	434 513	989 950	416 667	434 513	989 950	416 667	434 513	989 950	416 667	434 513	989 950	416 667	434 513	989 950	416 667	434 513	989 950	416 667	434 513	989 950	416 667	434 513	989 950	416 667	434 513	989 950	416 667	434 513
	Environmental Protection	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Waste Management	23 951 765	0	18 316 937	1 966 574	0	1 275 231	1 966 574	0	1 030 558	1 966 574	0	1 292 178	1 966 574	0	1 740 308	1 966 574	0	1 767 374	1 966 574	0	1 181 535	1 966 574	0	1 617 717	1 966 574	0	1 513 841	1 966 574	0	2 273 079	1 966 574	0	1 239 978	1 966 574	0	1 580 421	1 966 574	0	1 804 716
	<b>Directorate Total</b>	<b>45 349 538</b>	<b>8 977 738</b>	<b>52 795 497</b>	<b>3 749 722</b>	<b>748 145</b>	<b>2 481 778</b>	<b>3 749 722</b>	<b>748 145</b>	<b>2 237 105</b>	<b>3 749 722</b>	<b>748 145</b>	<b>2 498 725</b>	<b>3 749 722</b>	<b>748 145</b>	<b>2 946 855</b>	<b>3 749 722</b>	<b>748 145</b>	<b>2 973 921</b>	<b>3 749 722</b>	<b>748 145</b>	<b>2 388 082</b>	<b>3 749 722</b>	<b>748 145</b>	<b>2 624 264</b>	<b>3 749 722</b>	<b>748 145</b>	<b>2 720 388</b>	<b>3 749 722</b>	<b>748 145</b>	<b>2 446 525</b>	<b>3 749 722</b>	<b>748 145</b>	<b>2 786 964</b>	<b>3 749 722</b>	<b>748 145</b>	<b>3 011 263</b>			
Community Services	Public Safety	27 190 822	270 332	9 883 542	2 255 812	22 528	823 629	2 255 812	22 528	823 629	2 255 812	22 528	823 629	2 255 812	22 528	823 629	2 255 812	22 528	823 629	2 255 812	22 528	823 629	2 255 812	22 528	823 629	2 255 812	22 528	823 629	2 255 812	22 528	823 629	2 255 812	22 528	823 629	2 255 812	22 528	823 629	2 255 812	22 528	823 629
	<b>Directorate Total</b>	<b>27 190 822</b>	<b>270 332</b>	<b>9 883 542</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>	<b>2 255 812</b>	<b>22 528</b>	<b>823 629</b>
Estate Services	Finance and Administrative	460 932	0	1 947 420	38 411	0	162 285	38 411	0	162 285	38 411	0	162 285	38 411	0	162 285	38 411	0	162 285	38 411	0	162 285	38 411	0	162 285	38 411	0	162 285	38 411	0	162 285	38 411	0	162 285	38 411	0	162 285	38 411	0	162 285
	Planning and Development	17 621 127	0	4 038 720	1 286 599	0	556 837	1 304 957	0	134 717	1 304 957	0	134 717	1 304 957	0	134 717	1 304 957	0	134 717	1 590 671	0	134 717	1 590 671	0	134 717	1 590 671	0	134 717	1 590 671	0	134 717	1 590 671	0	134 717	1 590 671	0	134 717	1 590 671	0	134 717
	Community and Social Services	2 867 208	9 600 000	9 996 936	238 934	800 000	33 078	238 934	800 000	33 078	238 934	800 000	33 078	238 934	800 000	33 078	238 934	800 000	33 078	238 934	800 000	4 833 078	238 934	800 000	33 078	238 934	800 000	33 078	238 934	800 000	33 078	238 934	800 000	33 078	238 934	800 000	33 078	238 934	800 000	33 078
	Housing Projects	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	<b>Directorate Total</b>	<b>20 949 267</b>	<b>9 600 000</b>	<b>15 963 076</b>	<b>1 543 944</b>	<b>800 000</b>	<b>752 200</b>	<b>1 582 302</b>	<b>800 000</b>	<b>330 080</b>	<b>1 582 302</b>	<b>800 000</b>	<b>330 080</b>	<b>1 582 302</b>	<b>800 000</b>	<b>330 080</b>	<b>1 582 302</b>	<b>800 000</b>	<b>7 130 080</b>	<b>1 868 016</b>	<b>800 000</b>	<b>330 080</b>	<b>1 868 016</b>	<b>800 000</b>	<b>330 080</b>	<b>1 868 016</b>	<b>800 000</b>	<b>330 080</b>	<b>1 868 016</b>	<b>800 000</b>	<b>330 080</b>	<b>1 868 016</b>	<b>800 000</b>	<b>330 080</b>	<b>1 868 016</b>	<b>800 000</b>	<b>330 080</b>	<b>1 868 016</b>	<b>800 000</b>	<b>330 080</b>
Financial Services	Finance and Administrative	22 314 101	0	69 620 080	1 867 730	0	4 012 117	1 858 755	0	3 196 350	1 858 755	0	9 746 206	1 858 755	0	13 154 797	1 858 755	0	5 109 602	1 858 755	0	4 533 217	1 858 755	0	5 048 739	1 858 755	0	4 481 289	1 858 755	0	7 895 049	1 858 755	0	3 366 328	1 858 755	0	4 439 703	1 858 755	0	4 636 622
Council	Executive and Council	27 819 478	0	95 031 681	2 213 183	0	38 309 240	2 193 183	0	418	2 283 638	0	418	2 283 638	0	418	2 283 638	0	418	2 283 638	0	418	2 283 638	0	418	2 283 638	0	418	2 283 638	0	418	2 283 638	0	418	2 283 638	0	418	2 283 638	0	418
Municipal Manager	Executive and Council	8 516 703	0	3 521 580	473 657	0	2 631 580	632 731	0	0	661 031	0	0	661 031	0	0	661 031	0	0	661 031	0	890 000	775 317	0	0	775 317	0	0	775 317	0	0	775 317	0	0	775 317	0	0	775 317	0	0
IPED	Executive and Council	3 980 129	1 284 648	2 287 460	331 677	107 054	1 002 866	331 677	107 054	107 054	331 677	107 054	107 054	331 677	107 054	107 054	331 677	107 054	107 054	331 677	107 054	224 054	331 677	107 054	107 054	331 677	107 054	107 054	331 677	107 054	107 054	331 677	107 054	107 054	331 677	107 054	107 054	331 677	107 054	107 054
Technical Services	Finance and Administrative	4 480 172	7 500 000	0	374 181	0	0	374 181	7 500 000	0	374 181	0	0	374 181	0	0	374 181	0	0	374 181	0	0	374 181	0	0	374 181	0	0	374 181	0	0	374 181	0	0	374 181	0	0	374 181	0	0
	Planning and Development	4 472 280	1 381 480	7 291 330	372 690	115 123	2 549 277	372 690	115 123	249 277	372 690	115 123	249 277	372 690	115 123	249 277	372 690	115 123	249 277	372 690	115 123	249 277	372 690	115 123	249 277	372 690	115 123	249 277	372 690	115 123	249 277	372 690	115 123	249 277	372 690	115 123	249 277	372 690	115 123	249 277
	Wastewater Management	13 793 008	1 866 076	17 956 628	1 086 917	155 506	1 466 319	1 086 917	155 506	1 466 319	1 086 917	155 506	1 466 319	1 086 917	155 506	1 466 319	1 086 917	155 506	1 466 319	1 086 917	155 506	1 466 319	1 086 917	155 506	1 466 319	1 086 917	155 506	1 466 319	1 086 917	155 506	1 466 319	1 086 917	155 506	1 466 319	1 086 917	155 506	1 466 319	1 086 917	155 506	
	Road Transport	20 880 792	34 338 273	16 793 706	1 740 066	833 333	1 399 476	1 740 066	833 333	1 399 476	1 740 066	833 333	1 399 476	1 740 066	833 333	1 399 476	1 740 066	833 333	1 399 476	1 740 066	833 333	1 399 476	1 740 066	833 333	1 399 476	1 740 066	833 333	1 399 476	1 740 066	833 333	1 399 476	1 740 066	833 333	1 399 476	1 740 066	833 333	1 399 476	1 740 066	833 333	
	Water	66 313 737	361 782	28 114 342	5 463 645	361 782	2 286 047	5 463 645	361 782	2 286 047	5 463 645	361 782	2 286 047	5 463 645	361 782	2 286 047	5 463 645	361 782	2 286 047	5 463 645	361 782	2 286 047	5 463 645	361 782	2 286 047	5 463 645	361 782	2 286 047	5 463 645	361 782	2 286 047	5 463 645	361 782	2 286 047	5 463 645	361 782	2 286 047	5 463 645	361 782	
	Electricity	155 591 077	3 881 892	141 931 486	18 749 428	323 491	8 544 365	20 598 577	323 491	12 235 675	15 305 788	323 491	11 094 308	10 593 288	323 491	12 554 307	10 647 567	323 491	10 350 464	10 449 515	323 491	12 284 51																		

## Service Delivery Budget Implementation Plan 2013/14

### Administrative Services

**Executive Councillor:** A. van Heerden

**Administrative Services Director:** N K Fololo

#### Service Delivery Unit

#### Government Financial Statistic (Vote) Classification

Administration and Human Resources

1110-00

Finance & Administration

### Summary of 2013/14 Budget

Finance & Administration	Original Budget	Cash Budget	Jul - 12	Aug - 12	Sep - 12	Oct - 12	Nov - 12	Dec - 12	Jan - 13	Feb - 13	Mar - 13	Apr - 13	May - 13	Jun - 13
Direct Operating Expenses	6 107 905	6 107 904	508 992	508 992	508 992	508 992	508 992	508 992	508 992	508 992	508 992	508 992	508 992	508 992
Operating Grant Expenses	38 552	38 552	3 213	3 213	3 213	3 213	3 213	3 213	3 213	3 213	3 213	3 213	3 213	3 213
<b>Total Direct Operating Expenditures</b>	<b>6 146 457</b>	<b>6 146 456</b>	<b>512 205</b>	<b>512 205</b>	<b>512 205</b>	<b>512 205</b>	<b>512 205</b>	<b>512 205</b>	<b>512 205</b>	<b>512 205</b>	<b>512 205</b>	<b>512 205</b>	<b>512 205</b>	<b>512 205</b>
Direct Operating Income	0		0	0	0	0	0	0	0	0	0	0	0	0
Operating Grant Income	38 552	38 552	38 552	0	0	0	0	0	0	0	0	0	0	0
Capital Income														
<b>Total Direct Operating Income</b>	<b>38 552</b>	<b>38 552</b>	<b>38 552</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Service Delivery Budget Implementation Plan 2013/14

Community Services Directorate

Executive Councillor: B.E. Mngese

Community Services Director: G. Judeel

Service Delivery Unit	Government Financial Statistic (Vote) Classification	
Cemeteries	1125-02	Community & Social Services
Comm Services Administration	1125-00	Community & Social Services
Ezibeleni Library	1125-40	Community & Social Services
Queenstown Library	1125-46	Community & Social Services
Mlungisi Library	1125-42	Community & Social Services
Parkvale Library	1125-44	Community & Social Services
Whittlesea Library	1125-48	Community & Social Services
Nature Reserve	1125-52	Community & Social Services
Berry Dam Recreation Ground	1125-16	Sport & Recreation
Parks	1125-58	Sport & Recreation
Sportsfields	1125-60	Sport & Recreation
Bonkolo Dam Recreation Ground	1125-66	Sport & Recreation
Refuse Disposal (Landfill)	1125-10	Waste Management
Refuse Removal	1125-12	Waste Management
Cleaning Services	1125-08	Waste Management
Street Cleaning	1125-14	Waste Management

### Summary of 2013/14 Budget

Community & Social Services	Original Budget	Cash Budget	Jul - 12	Aug - 12	Sep - 12	Oct - 12	Nov - 12	Dec - 12	Jan - 13	Feb - 13	Mar - 13	Apr - 13	May - 13	Jun - 13
Direct Operating Expenses	9 863 832	9 758 376	813 198	813 198	813 198	813 198	813 198	813 198	813 198	813 198	813 198	813 198	813 198	813 198
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>9 863 832</b>	<b>9 758 376</b>	<b>813 198</b>	<b>813 198</b>	<b>813 198</b>	<b>813 198</b>	<b>813 198</b>	<b>813 198</b>	<b>813 198</b>	<b>813 198</b>	<b>813 198</b>	<b>813 198</b>	<b>813 198</b>	<b>813 198</b>
Direct Operating Income	5 286 676	5 286 672	440 556	440 556	440 556	440 556	440 556	440 556	440 556	440 556	440 556	440 556	440 556	440 556
Operating Grant Income														
Capital Grant Income	3 977 738	3 977 738	331 478	331 478	331 478	331 478	331 478	331 478	331 478	331 478	331 478	331 478	331 478	331 478
<b>Total Direct Operating Income</b>	<b>9 264 414</b>	<b>9 264 410</b>	<b>772 034</b>	<b>772 034</b>	<b>772 034</b>	<b>772 034</b>	<b>772 034</b>	<b>772 034</b>	<b>772 034</b>	<b>772 034</b>	<b>772 034</b>	<b>772 034</b>	<b>772 034</b>	<b>772 034</b>
<b>Total Capital Expenditure</b>	<b>3 977 738</b>	<b>3 977 738</b>	<b>331 478</b>	<b>331 478</b>	<b>331 478</b>	<b>331 478</b>	<b>331 478</b>	<b>331 478</b>	<b>331 478</b>	<b>331 478</b>	<b>331 478</b>	<b>331 478</b>	<b>331 478</b>	<b>331 478</b>

<b>Sport &amp; Recreation</b>	<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
Direct Operating Expenses	11 806 757	11 639 397	969 950	969 950	969 950	969 950	969 950	969 950	969 950	969 950	969 950	969 950	969 950	969 950
Operating Grant Expenses		0												
<b>Total Direct Operating Expenditures</b>	<b>11 806 757</b>	<b>11 639 397</b>	<b>969 950</b>	<b>969 950</b>	<b>969 950</b>	<b>969 950</b>	<b>969 950</b>	<b>969 950</b>	<b>969 950</b>	<b>969 950</b>	<b>969 950</b>	<b>969 950</b>	<b>969 950</b>	<b>969 950</b>
Direct Operating Income	516 100	214 150	17 846	17 846	17 846	17 846	17 846	17 846	17 846	17 846	17 846	17 846	17 846	17 846
Operating Grant Income														
Capital Grant Income	5 000 000	5 000 000	416 667	416 667	416 667	416 667	416 667	416 667	416 667	416 663	416 667	416 667	416 667	416 667
<b>Total Direct Operating Income</b>	<b>5 516 100</b>	<b>5 214 150</b>	<b>434 513</b>	<b>434 513</b>	<b>434 513</b>	<b>434 513</b>	<b>434 513</b>	<b>434 513</b>	<b>434 513</b>	<b>434 509</b>	<b>434 513</b>	<b>434 513</b>	<b>434 513</b>	<b>434 513</b>
<b>Total Capital Expenditure</b>	<b>5 000 000</b>	<b>5 000 000</b>	<b>416 667</b>	<b>416 667</b>	<b>416 667</b>	<b>416 667</b>	<b>416 667</b>	<b>416 667</b>	<b>416 667</b>	<b>416 663</b>	<b>416 667</b>	<b>416 667</b>	<b>416 667</b>	<b>416 667</b>
<b>Waste Management</b>	<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
Direct Operating Expenses	37 713 592	23 951 765	1 966 574	1 966 574	2 001 862	2 001 862	2 001 862	2 001 862	2 001 862	2 001 862	2 001 862	2 001 862	2 001 862	2 001 862
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>37 713 592</b>	<b>23 951 765</b>	<b>1 966 574</b>	<b>1 966 574</b>	<b>2 001 862</b>	<b>2 001 862</b>	<b>2 001 862</b>	<b>2 001 862</b>	<b>2 001 862</b>	<b>2 001 862</b>	<b>2 001 862</b>	<b>2 001 862</b>	<b>2 001 862</b>	<b>2 001 862</b>
Direct Operating Income	38 761 893	18 316 937	1 275 231	1 030 558	1 292 178	1 740 308	1 767 374	1 181 535	1 617 717	1 513 841	2 273 079	1 239 978	1 580 421	1 804 716
Operating Grant Income		6 355 002	6 355 002											
Capital Grant Income														
<b>Total Direct Operating Income</b>	<b>38 761 893</b>	<b>24 671 939</b>	<b>7 630 233</b>	<b>1 030 558</b>	<b>1 292 178</b>	<b>1 740 308</b>	<b>1 767 374</b>	<b>1 181 535</b>	<b>1 617 717</b>	<b>1 513 841</b>	<b>2 273 079</b>	<b>1 239 978</b>	<b>1 580 421</b>	<b>1 804 716</b>
<b>Total Capital Expenditure</b>		<b>0</b>												

**Service Delivery Budget Implementation Plan 2013/14**

**Community Safety Directorate**

**Executive Councillor:** F. S Lungisa

**Community Services Director:** Vacant

Service Delivery Unit	Government Financial Statistic (Vote) Classification	
Fire Brigade	1140-18	Public Safety
Municipal Security	1140-50	Public Safety
Pound and Commonage	1140-62	Public Safety
Control Room	1140-04	Public Safety
Emergency & Disaster Planning	1140-16	Public Safety
Traffic Administration & Control	1140-64	Public Safety

**Summary of 2013/14 Budget**

Public Safety	Original Budget	Cash Budget	Jul - 12	Aug - 12	Sep - 12	Oct - 12	Nov - 12	Dec - 12	Jan - 13	Feb - 13	Mar - 13	Apr - 13	May - 13	Jun - 13
Direct Operating Expenses	27 356 002	27 190 822	2 255 812	2 255 812	2 267 920	2 267 920	2 267 920	2 267 920	2 267 920	2 267 920	2 267 920	2 267 920	2 267 920	2 267 920
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>27 356 002</b>	<b>27 190 822</b>	<b>2 255 812</b>	<b>2 255 812</b>	<b>2 267 920</b>	<b>2 267 920</b>	<b>2 267 920</b>	<b>2 267 920</b>	<b>2 267 920</b>	<b>2 267 920</b>	<b>2 267 920</b>	<b>2 267 920</b>	<b>2 267 920</b>	<b>2 267 920</b>
Direct Operating Income	10 663 771	9 613 210	801 101	801 101	801 101	801 101	801 101	801 101	801 101	801 101	801 101	801 101	801 101	801 101
Operating Grant Income														
Capital Grant Income	270 332	270 332	22 528	22 528	22 528	22 528	22 528	22 528	22 528	22 528	22 528	22 528	22 528	22 528
<b>Total Direct Operating Income</b>	<b>10 934 103</b>	<b>9 883 542</b>	<b>823 629</b>	<b>823 629</b>	<b>823 629</b>	<b>823 629</b>	<b>823 629</b>	<b>823 629</b>	<b>823 629</b>	<b>823 629</b>	<b>823 629</b>	<b>823 629</b>	<b>823 629</b>	<b>823 629</b>
<b>Total Capital Expenditure</b>	<b>270 332</b>	<b>270 332</b>	<b>22 528</b>	<b>22 528</b>	<b>22 528</b>	<b>22 528</b>	<b>22 528</b>	<b>22 528</b>	<b>22 528</b>	<b>22 528</b>	<b>22 528</b>	<b>22 528</b>	<b>22 528</b>	<b>22 528</b>

## Service Delivery Budget Implementation Plan 2013/14

Human Settlements Directorate

Executive Councillor: T.V. Mpolo

Human Settlements Director: O.L. Nomeva

Service Delivery Unit		Government Financial Statistic (Vote) Classification
Queenstown Civic Centre	1270	Community & Social Services
Ashley Wyngaard Civic Centre	1274	Community & Social Services
Ekuphumleni Civic Centre	1276	Community & Social Services
Sada Civic Centre	1279	Community & Social Services
Mendi Civic Centre	1280	Community & Social Services
Mlungisi Civic Centre	1281	Community & Social Services
Ezibeleni Civic Centre	1284	Community & Social Services
Villages Civic Centre	1291	Community & Social Services
Fairview/Uitsig Flat	1180	Finance & Administrative
Art Gallery	1268	Finance & Administrative
Arts and Culture Centre	1269	Finance & Administrative
Municipal Buildings	1275	Finance & Administrative
50 Municipal Houses	1283	Finance & Administrative
Public Convenience	1285	Finance & Administrative
Rowell Old Age Home	1286	Finance & Administrative
Sunshine Municipal Buildings	1288	Finance & Administrative
Vet Diagnostic Building	1290	Finance & Administrative
Estates Administration	1020	Planning & Development
Housing Infrastructure Projects (agency)	CAPEX	Housing Projects

## Summary of 2013/14 Budget

Community & Social Services	Original Budget	Cash Budget	Jul - 12	Aug - 12	Sep - 12	Oct - 12	Nov - 12	Dec - 12	Jan - 13	Feb - 13	Mar - 13	Apr - 13	May - 13	Jun - 13
Direct Operating Expenses	3 181 847	2 867 208	238 934	238 934	238 934	238 934	238 934	238 934	238 934	238 934	238 934	238 934	238 934	238 934
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>3 181 847</b>	<b>2 867 208</b>	<b>238 934</b>	<b>238 934</b>	<b>238 934</b>	<b>238 934</b>	<b>238 934</b>	<b>238 934</b>	<b>238 934</b>	<b>238 934</b>	<b>238 934</b>	<b>238 934</b>	<b>238 934</b>	<b>238 934</b>
Direct Operating Income	396 930	396 936	33 078	33 078	33 078	33 078	33 078	33 078	33 078	33 078	33 078	33 078	33 078	33 078
Operating Grant Income														
Capital Grant Income	9 600 000	9 600 000	800 000	800 000	800 000	800 000	800 000	800 000	800 000	800 000	800 000	800 000	800 000	800 000
<b>Total Direct Operating Income</b>	<b>9 996 930</b>	<b>9 996 936</b>	<b>833 078</b>	<b>833 078</b>	<b>833 078</b>	<b>833 078</b>	<b>833 078</b>	<b>833 078</b>	<b>833 078</b>	<b>833 078</b>	<b>833 078</b>	<b>833 078</b>	<b>833 078</b>	<b>833 078</b>
<b>Total Capital Expenditure</b>	<b>9 600 000</b>	<b>9 600 000</b>	<b>800 000</b>	<b>800 000</b>	<b>800 000</b>	<b>800 000</b>	<b>800 000</b>	<b>800 000</b>	<b>800 000</b>	<b>800 000</b>	<b>800 000</b>	<b>800 000</b>	<b>800 000</b>	<b>800 000</b>

<b>Finance &amp; Administration</b>	<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
Direct Operating Expenses	5 731 622	460 932	38 411	38 411	38 411	38 411	38 411	38 411	38 411	38 411	38 411	38 411	38 411	38 411
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>5 731 622</b>	<b>460 932</b>	<b>38 411</b>	<b>38 411</b>	<b>38 411</b>	<b>38 411</b>	<b>38 411</b>	<b>38 411</b>	<b>38 411</b>	<b>38 411</b>	<b>38 411</b>	<b>38 411</b>	<b>38 411</b>	<b>38 411</b>
Direct Operating Income	1 947 420	1 947 420	162 285	162 285	162 285	162 285	162 285	162 285	162 285	162 285	162 285	162 285	162 285	162 285
Operating Grant Income														
Capital Grant Income		0												
<b>Total Direct Operating Income</b>	<b>1 947 420</b>	<b>1 947 420</b>	<b>162 285</b>	<b>162 285</b>	<b>162 285</b>	<b>162 285</b>	<b>162 285</b>	<b>162 285</b>	<b>162 285</b>	<b>162 285</b>	<b>162 285</b>	<b>162 285</b>	<b>162 285</b>	<b>162 285</b>
<b>Total Capital Expenditure</b>														
<b>Planning &amp; Development</b>	<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
Direct Operating Expenses	13 174 485	17 621 127	1 266 599	1 304 957	1 304 957	1 304 957	1 304 957	1 590 671	1 590 671	1 590 671	1 590 671	1 590 671	1 590 671	1 590 671
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>13 174 485</b>	<b>17 621 127</b>	<b>1 266 599</b>	<b>1 304 957</b>	<b>1 304 957</b>	<b>1 304 957</b>	<b>1 304 957</b>	<b>1 590 671</b>	<b>1 590 671</b>	<b>1 590 671</b>	<b>1 590 671</b>	<b>1 590 671</b>	<b>1 590 671</b>	<b>1 590 671</b>
Direct Operating Income	4 342 720	4 038 720	556 837	134 717	134 717	134 717	2 134 717	134 717	134 717	134 717	134 717	134 717	134 717	134 717
Operating Grant Income														
Capital Grant Income														
<b>Total Direct Operating Income</b>	<b>4 342 720</b>	<b>4 038 720</b>	<b>556 837</b>	<b>134 717</b>	<b>134 717</b>	<b>134 717</b>	<b>2 134 717</b>	<b>134 717</b>	<b>134 717</b>	<b>134 717</b>	<b>134 717</b>	<b>134 717</b>	<b>134 717</b>	<b>134 717</b>
<b>Total Capital Expenditure</b>														
<b>Housing</b>	<b>Original Budget</b>	<b>#REF!</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
Direct Operating Expenses														
Operating Grant Expenses	0		0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Direct Operating Income														
Operating Grant Income	0		0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>														

## Service Delivery Budget Implementation Plan 2013/14

Budget & Treasury

Executive Councillor: M.. Peter

Chief Financial Officer: L. Ngeno

### Service Delivery Unit

### Government Financial Statistic (Vote) Classification

Assessment rates	1105-02	Finance & Administrative
Financial Services Administration	1115-00	Finance & Administrative
Computers: Information Technology	1115-04	Finance & Administrative

### Summary of 2013/14 Budget

Finance & Administration	Original Budget	Cash Budget	Jul - 12	Aug - 12	Sep - 12	Oct - 12	Nov - 12	Dec - 12	Jan - 13	Feb - 13	Mar - 13	Apr - 13	May - 13	Jun - 13
Direct Operating Expenses	37 838 498	20 467 525	1 705 627	1 705 627	1 705 627	1 705 627	1 705 627	1 705 627	1 705 627	1 705 627	1 705 627	1 705 627	1 705 627	1 705 627
Operating Grant Expenses	1 846 576	1 846 576	162 163	153 128	153 128	153 128	153 128	153 128	153 128	153 128	153 128	153 128	153 128	153 128
<b>Total Direct Operating Expenditures</b>	<b>39 685 074</b>	<b>22 314 101</b>	<b>1 867 790</b>	<b>1 858 755</b>	<b>1 858 755</b>	<b>1 858 755</b>	<b>1 858 755</b>	<b>1 858 755</b>	<b>1 858 755</b>	<b>1 858 755</b>	<b>1 858 755</b>	<b>1 858 755</b>	<b>1 858 755</b>	<b>1 858 755</b>
Direct Operating Income	85 412 214	67 773 504	2 165 541	3 196 350	9 746 206	13 154 797	5 109 602	4 533 217	5 048 799	4 481 289	7 895 049	3 366 328	4 439 703	4 636 622
Operating Grant Income	1 846 576	1 846 576	1 846 576	0	0	0	0	0	0	0	0	0	0	0
Capital Grant Income														
<b>Total Direct Operating Income</b>	<b>87 258 790</b>	<b>69 620 080</b>	<b>4 012 117</b>	<b>3 196 350</b>	<b>9 746 206</b>	<b>13 154 797</b>	<b>5 109 602</b>	<b>4 533 217</b>	<b>5 048 799</b>	<b>4 481 289</b>	<b>7 895 049</b>	<b>3 366 328</b>	<b>4 439 703</b>	<b>4 636 622</b>
<b>Total Capital Expenditure</b>														



**Service Delivery Budget Implementation Plan 2013/14**

Council General

**Executive Mayor:** N. .Makanda

**Municipal Manager:** G.S. Brown

<b>Service Delivery Unit</b>	<b>Government Financial Statistic (Vote) Classification</b>													
Council General	1120-00			Executive and Council										

**Summary of 2013/14 Budget**

<b>Council General</b>	<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
Direct Operating Expenses	27 819 478	27 819 478	2 213 183	2 193 183	2 283 638	2 283 638	2 860 368	2 283 638	2 283 638	2 283 638	2 283 638	2 283 638	2 283 638	2 283 638
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>27 819 478</b>	<b>27 819 478</b>	<b>2 213 183</b>	<b>2 193 183</b>	<b>2 283 638</b>	<b>2 283 638</b>	<b>2 860 368</b>	<b>2 283 638</b>	<b>2 283 638</b>	<b>2 283 638</b>	<b>2 283 638</b>	<b>2 283 638</b>	<b>2 283 638</b>	<b>2 283 638</b>
Direct Operating Income	95 031 681	95 031 681	38 309 240	418	418	418	30 647 667	418	418	418	26 071 016	418	418	418
Operating Grant Income														
Capital Grant Income														
<b>Total Direct Operating Income</b>	<b>95 031 681</b>	<b>95 031 681</b>	<b>38 309 240</b>	<b>418</b>	<b>418</b>	<b>418</b>	<b>30 647 667</b>	<b>418</b>	<b>418</b>	<b>418</b>	<b>26 071 016</b>	<b>418</b>	<b>418</b>	<b>418</b>
<b>Total Capital Expenditure</b>														

**Service Delivery Budget Implementation Plan 2013/14**

Municipal Manager

**Executive Mayor:** N. Makanda

**Municipal Manager:** G.S. Brown

**Service Delivery Unit** Government Financial Statistic (Vote) Classification

Office of the Municipal Manager 1105-00 Executive and Council

**Summary of 2013/14 Budget**

Municipal Manager	Original Budget	Cash Budget	Jul - 12	Aug - 12	Sep - 12	Oct - 12	Nov - 12	Dec - 12	Jan - 13	Feb - 13	Mar - 13	Apr - 13	May - 13	Jun - 13
Direct Operating Expenses	14 328 711	9 938 472	828 206	828 206	828 206	828 206	828 206	828 206	828 206	828 206	828 206	828 206	828 206	828 206
Operating Grant Expenses	2 006 580	2 006 580	167 215	167 215	167 215	167 215	167 215	167 215	167 215	167 215	167 215	167 215	167 215	167 215
<b>Total Direct Operating Expenditures</b>	<b>16 335 291</b>	<b>11 945 052</b>	<b>995 421</b>	<b>995 421</b>	<b>995 421</b>	<b>995 421</b>	<b>995 421</b>	<b>995 421</b>	<b>995 421</b>	<b>995 421</b>	<b>995 421</b>	<b>995 421</b>	<b>995 421</b>	<b>995 421</b>
Direct Operating Income														
Operating Grant Income	3 521 580	3 521 580	2 631 580	890 000	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Income</b>	<b>3 521 580</b>	<b>3 521 580</b>	<b>2 631 580</b>	<b>890 000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Service Delivery Budget Implementation Plan 2013/14

LED/IDP

**Executive Councillor:** M.V. Blekiwe

**IPED Director:** I.L. Sondlo

**Service Delivery Unit**

**Government Financial Statistic (Vote) Classification**

LED/SPU Unit

1150-00

Executive and Council

### Summary of 2013/14 Budget

<b>Municipal Manager</b>	<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
Direct Operating Expenses	4 224 545	2 967 317	247 276	247 276	247 276	247 276	247 276	247 276	247 276	247 276	247 276	247 276	247 276	247 276
Operating Grant Expenses	1 012 812	1 012 812	84 401	84 401	84 401	84 401	84 401	84 401	84 401	84 401	84 401	84 401	84 401	84 401
<b>Total Direct Operating Expenditures</b>	<b>5 237 357</b>	<b>3 980 129</b>	<b>331 677</b>	<b>331 677</b>	<b>331 677</b>	<b>331 677</b>	<b>331 677</b>	<b>331 677</b>	<b>331 677</b>	<b>331 677</b>	<b>331 677</b>	<b>331 677</b>	<b>331 677</b>	<b>331 677</b>
Direct Operating Income														
Operating Grant Income	1 012 812	1 012 812	895 812	0	0	0	117 000	0	0	0	0	0	0	0
Capital Grant Income	1 284 648	1 284 648	107 054	107 054	107 054	107 054	107 054	107 054	107 054	107 054	107 054	107 054	107 054	107 054
<b>Total Direct Operating Income</b>	<b>2 297 460</b>	<b>2 297 460</b>	<b>1 002 866</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>224 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>
<b>Total Capital Expenditure</b>	<b>1 284 648</b>	<b>1 284 648</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>	<b>107 054</b>

## Service Delivery Budget Implementation Plan 2013/14

Technical Services Directorate

**Executive Councillor:** M. Gwanthsu

**Technical Services Director:** P. Bezuidenhout

Service Delivery Unit	Government Financial Statistic (Vote) Classification	
Technical Services Administration	1130-00	Electricity
Electricity Distribution	1130-06	Electricity
Vehicle Fleet	1130-22	Finance & Administrative
Mechanics Workshop	1130-12	Finance & Administrative
Areodrome	1130-02	Other
Infrastructure Development Unit	1130-10	Planning & Development
Streets	1130-20	Road Transport
Sewerage Disposal Works (agency)	1130-16	Wastewater Management
Water Distribution (agency)	1130-26	Water

### Summary of 2013/14 Budget

Electricity	Original Budget	Cash Budget	Jul - 12	Aug - 12	Sep - 12	Oct - 12	Nov - 12	Dec - 12	Jan - 13	Feb - 13	Mar - 13	Apr - 13	May - 13	Jun - 13
Direct Operating Expenses	188 617 659	155 591 077	18 749 428	20 598 577	15 305 768	10 593 288	10 647 567	10 449 515	9 984 596	10 744 316	10 128 488	10 502 393	11 048 923	16 838 218
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>188 617 659</b>	<b>155 591 077</b>	<b>18 749 428</b>	<b>20 598 577</b>	<b>15 305 768</b>	<b>10 593 288</b>	<b>10 647 567</b>	<b>10 449 515</b>	<b>9 984 596</b>	<b>10 744 316</b>	<b>10 128 488</b>	<b>10 502 393</b>	<b>11 048 923</b>	<b>16 838 218</b>
Direct Operating Income	174 354 451	130 421 589	8 544 385	12 235 675	11 034 309	12 422 224	9 533 205	11 467 251	10 066 879	10 266 218	8 626 067	11 594 330	11 594 330	13 036 715
Operating Grant Income	7 628 005	7 628 005									7 628 005			
Capital Grant Income	3 881 892	3 881 892	0	0	0	132 083	817 259	817 259	817 259	769 703	132 083	132 083	132 083	132 083
<b>Total Direct Operating Income</b>	<b>185 864 348</b>	<b>141 931 486</b>	<b>8 544 385</b>	<b>12 235 675</b>	<b>11 034 309</b>	<b>12 554 307</b>	<b>10 350 464</b>	<b>12 284 510</b>	<b>10 884 137</b>	<b>11 035 921</b>	<b>16 386 155</b>	<b>11 726 412</b>	<b>11 726 412</b>	<b>13 168 797</b>
<b>Total Capital Expenditure</b>	<b>3 881 892</b>	<b>3 881 892</b>	<b>323 491</b>	<b>323 491</b>	<b>323 491</b>	<b>323 491</b>	<b>323 491</b>	<b>323 491</b>	<b>323 491</b>	<b>323 491</b>	<b>323 491</b>	<b>323 491</b>	<b>323 491</b>	<b>323 491</b>

<b>Finance &amp; Administration</b>		<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
	Direct Operating Expenses	4 502 088	4 490 172	374 181	374 181	374 181	374 181	374 181	374 181	374 181	374 181	374 181	374 181	374 181	374 181
	Operating Grant Expenses														
	<b>Total Direct Operating Expenditures</b>	<b>4 502 088</b>	<b>4 490 172</b>	<b>374 181</b>	<b>374 181</b>	<b>374 181</b>	<b>374 181</b>	<b>374 181</b>	<b>374 181</b>	<b>374 181</b>	<b>374 181</b>	<b>374 181</b>	<b>374 181</b>	<b>374 181</b>	<b>374 181</b>
	Direct Operating Income														
	Operating Grant Income														
	Capital Grant Income														
	<b>Total Direct Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Capital Expenditure</b>	<b>7 500 000</b>	<b>7 500 000</b>	<b>0</b>	<b>7 500 000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other</b>		<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
	Direct Operating Expenses	125 559	116 459	9 705	9 705	9 705	9 705	9 705	9 705	9 705	9 705	9 705	9 705	9 705	9 705
	Operating Grant Expenses														
	<b>Total Direct Operating Expenditures</b>	<b>125 559</b>	<b>116 459</b>	<b>9 705</b>	<b>9 705</b>	<b>9 705</b>	<b>9 705</b>	<b>9 705</b>	<b>9 705</b>	<b>9 705</b>	<b>9 705</b>	<b>9 705</b>	<b>9 705</b>	<b>9 705</b>	<b>9 705</b>
	Direct Operating Income	2 840	2 840	237	237	237	237	237	237	237	237	237	237	237	233
	Operating Grant Income														
	Capital Grant Income														
	<b>Total Direct Operating Income</b>	<b>2 840</b>	<b>2 840</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>233</b>
	<b>Total Capital Expenditure</b>														
<b>Planning &amp; Development</b>		<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
	Direct Operating Expenses	2 478 880	2 172 280	181 023	181 023	181 023	181 023	181 023	181 023	181 023	181 023	181 023	181 027	181 023	181 023
	Operating Grant Expenses	2 300 000	2 300 000	191 667	191 667	191 667	191 667	191 667	191 667	191 667	191 667	191 667	191 667	191 667	191 667
	<b>Total Direct Operating Expenditures</b>	<b>4 778 880</b>	<b>4 472 280</b>	<b>372 690</b>	<b>372 690</b>	<b>372 690</b>	<b>372 690</b>	<b>372 690</b>	<b>372 690</b>	<b>372 690</b>	<b>372 690</b>	<b>372 690</b>	<b>372 694</b>	<b>372 690</b>	<b>372 690</b>
	Direct Operating Income	3 909 850	3 609 850	134 154	134 154	134 154	134 154	2 134 154	134 154	134 154	134 154	134 154	134 154	134 154	134 154
	Operating Grant Income	2 300 000	2 300 000	2 300 000	0	0	0	0	0	0	0	0	0	0	0
	Capital Grant Income	1 381 480	1 381 480	115 123	115 123	115 123	115 123	115 123	115 123	115 123	115 123	115 123	115 123	115 123	115 123
	<b>Total Direct Operating Income</b>	<b>1 381 480</b>	<b>7 291 330</b>	<b>2 549 277</b>	<b>249 277</b>	<b>249 277</b>	<b>249 277</b>	<b>2 249 277</b>	<b>249 277</b>	<b>249 277</b>	<b>249 277</b>	<b>249 277</b>	<b>249 277</b>	<b>249 277</b>	<b>249 277</b>
	<b>Total Capital Expenditure</b>	<b>1 381 480</b>	<b>1 381 480</b>	<b>115 123</b>	<b>115 123</b>	<b>115 123</b>	<b>115 123</b>	<b>115 123</b>	<b>115 123</b>	<b>115 123</b>	<b>115 123</b>	<b>115 127</b>	<b>115 123</b>	<b>115 123</b>	<b>115 123</b>

<b>Road Transport</b>		<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
	Direct Operating Expenses	24 768 557	19 234 449	1 602 871	1 602 871	1 602 871	1 602 871	1 602 871	1 602 871	1 602 871	1 602 871	1 602 871	1 602 871	1 602 871	1 602 871
	Operating Grant Expenses														
	<b>Total Direct Operating Expenditures</b>	<b>24 768 557</b>	<b>19 234 449</b>	<b>1 602 871</b>	<b>1 602 871</b>	<b>1 602 871</b>	<b>1 602 871</b>	<b>1 602 871</b>	<b>1 602 871</b>	<b>1 602 871</b>	<b>1 602 871</b>	<b>1 602 871</b>	<b>1 602 871</b>	<b>1 602 871</b>	<b>1 602 871</b>
	Direct Operating Income	6 277 456	6 238 186	519 849	519 849	519 849	519 849	519 849	519 849	519 849	519 849	519 849	519 849	519 849	519 849
	Operating Grant Income														
	Capital Grant Income	10 555 520	10 555 520	879 627	879 627	879 627	879 627	879 627	879 627	879 627	879 627	879 627	879 627	879 627	879 627
	<b>Total Direct Operating Income</b>	<b>16 832 976</b>	<b>16 793 706</b>	<b>1 399 476</b>	<b>1 399 476</b>	<b>1 399 476</b>	<b>1 399 476</b>	<b>1 399 476</b>	<b>1 399 476</b>	<b>1 399 476</b>	<b>1 399 476</b>	<b>1 399 476</b>	<b>1 399 476</b>	<b>1 399 476</b>	<b>1 399 476</b>
	<b>Total Capital Expenditure</b>	<b>34 338 273</b>	<b>34 338 273</b>	<b>833 333</b>	<b>982 356</b>	<b>1 879 953</b>	<b>3 638 873</b>	<b>1 835 654</b>	<b>3 638 873</b>	<b>3 582 495</b>	<b>3 582 495</b>	<b>3 582 495</b>	<b>3 582 495</b>	<b>3 582 495</b>	<b>3 616 757</b>
<b>Wastewater Management</b>		<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
	Direct Operating Expenses	23 733 955	13 793 008	1 086 917	1 086 917	1 161 917	1 161 917	1 161 917	1 161 917	1 161 917	1 161 917	1 161 917	1 161 917	1 161 917	1 161 917
	Operating Grant Expenses														
	<b>Total Direct Operating Expenditures</b>	<b>23 733 955</b>	<b>13 793 008</b>	<b>1 086 917</b>	<b>1 086 917</b>	<b>1 161 917</b>	<b>1 161 917</b>	<b>1 161 917</b>	<b>1 161 917</b>	<b>1 161 917</b>	<b>1 161 917</b>	<b>1 161 917</b>	<b>1 161 917</b>	<b>1 161 917</b>	<b>1 161 917</b>
	Direct Operating Income	34 431 682	13 375 364	1 114 614	1 114 614	1 114 614	1 114 614	1 114 614	1 114 614	1 114 614	1 114 614	1 114 614	1 114 614	1 114 614	1 114 614
	Operating Grant Income														
	Capital Grant Income	1 866 076	1 866 076	155 506	155 506	155 506	155 506	155 506	155 506	155 506	155 506	155 506	155 506	155 506	155 506
	<b>Total Direct Operating Income</b>	<b>36 297 758</b>	<b>15 241 440</b>	<b>1 270 120</b>	<b>1 270 120</b>	<b>1 270 120</b>	<b>1 270 120</b>	<b>1 270 120</b>	<b>1 270 120</b>	<b>1 270 120</b>	<b>1 270 120</b>	<b>1 270 120</b>	<b>1 270 120</b>	<b>1 270 120</b>	<b>1 270 120</b>
	<b>Total Capital Expenditure</b>	<b>1 866 076</b>	<b>1 866 076</b>	<b>155 506</b>	<b>155 506</b>	<b>155 506</b>	<b>155 506</b>	<b>155 506</b>	<b>155 506</b>	<b>155 506</b>	<b>155 506</b>	<b>155 506</b>	<b>155 506</b>	<b>155 506</b>	<b>155 506</b>
<b>Water</b>		<b>Original Budget</b>	<b>Cash Budget</b>	<b>Jul - 12</b>	<b>Aug - 12</b>	<b>Sep - 12</b>	<b>Oct - 12</b>	<b>Nov - 12</b>	<b>Dec - 12</b>	<b>Jan - 13</b>	<b>Feb - 13</b>	<b>Mar - 13</b>	<b>Apr - 13</b>	<b>May - 13</b>	<b>Jun - 13</b>
	Direct Operating Expenses	76 151 612	66 313 737	5 463 645	5 463 645	5 538 645	5 538 645	5 538 645	5 538 645	5 538 645	5 538 645	5 538 645	5 538 645	5 538 645	5 538 645
	Operating Grant Expenses														
	<b>Total Direct Operating Expenditures</b>	<b>76 151 612</b>	<b>66 313 737</b>	<b>5 463 645</b>	<b>5 463 645</b>	<b>5 538 645</b>	<b>5 538 645</b>	<b>5 538 645</b>	<b>5 538 645</b>	<b>5 538 645</b>	<b>5 538 645</b>	<b>5 538 645</b>	<b>5 538 645</b>	<b>5 538 645</b>	<b>5 538 645</b>
	Direct Operating Income	64 894 435	19 148 231	1 595 686	1 595 686	1 595 686	1 595 686	1 595 686	1 595 686	1 595 686	1 595 686	1 595 686	1 595 686	1 595 686	1 595 686
	Operating Grant Income	8 404 329	8 404 329	700 361	700 361	700 361	700 361	700 361	700 361	700 361	700 361	700 361	700 361	700 361	700 361
	Capital Grant Income	561 782	561 782	0	0	0	63 797	63 797	63 797	63 797	63 797	63 797	63 797	63 797	51 407
	<b>Total Direct Operating Income</b>	<b>73 860 546</b>	<b>28 114 342</b>	<b>2 296 047</b>	<b>2 296 047</b>	<b>2 296 047</b>	<b>2 359 844</b>	<b>2 359 844</b>	<b>2 359 844</b>	<b>2 359 844</b>	<b>2 359 844</b>	<b>2 359 844</b>	<b>2 359 844</b>	<b>2 359 844</b>	<b>2 347 454</b>
	<b>Total Capital Expenditure</b>	<b>561 782</b>	<b>561 782</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63 797</b>	<b>63 797</b>	<b>63 797</b>	<b>63 797</b>	<b>63 797</b>	<b>63 797</b>	<b>63 797</b>	<b>63 797</b>	<b>51 407</b>